

Why Agile Projects Can fail



...and some real world examples

The Equinox Agile Team

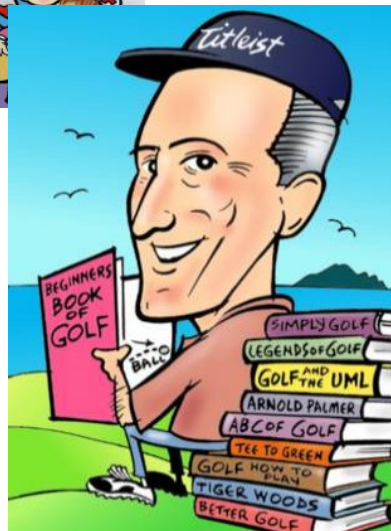


Anthony Boobier



Ceedee Doyle

Pete Tansey

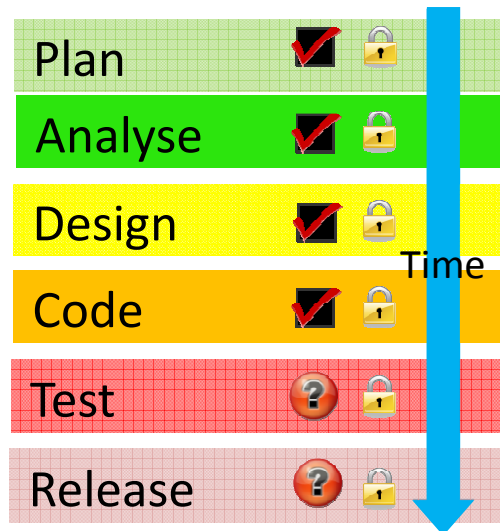


Yolanda van Dorrestein

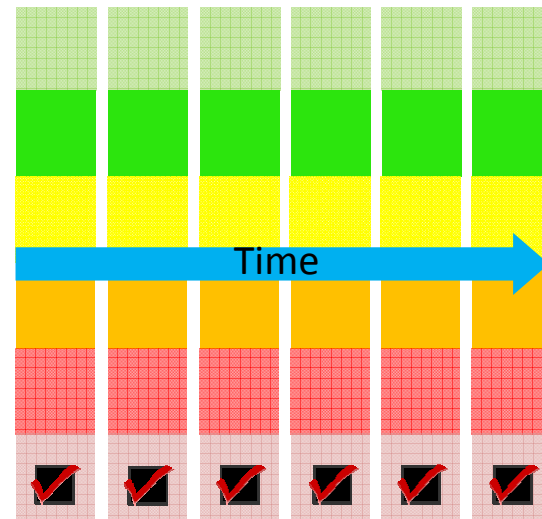


The Agile Evolution

Traditional



Agile



Individuals
Specialists
Plans
Specifications



Teams
Multi-Disciplined
Business Value
Working Software

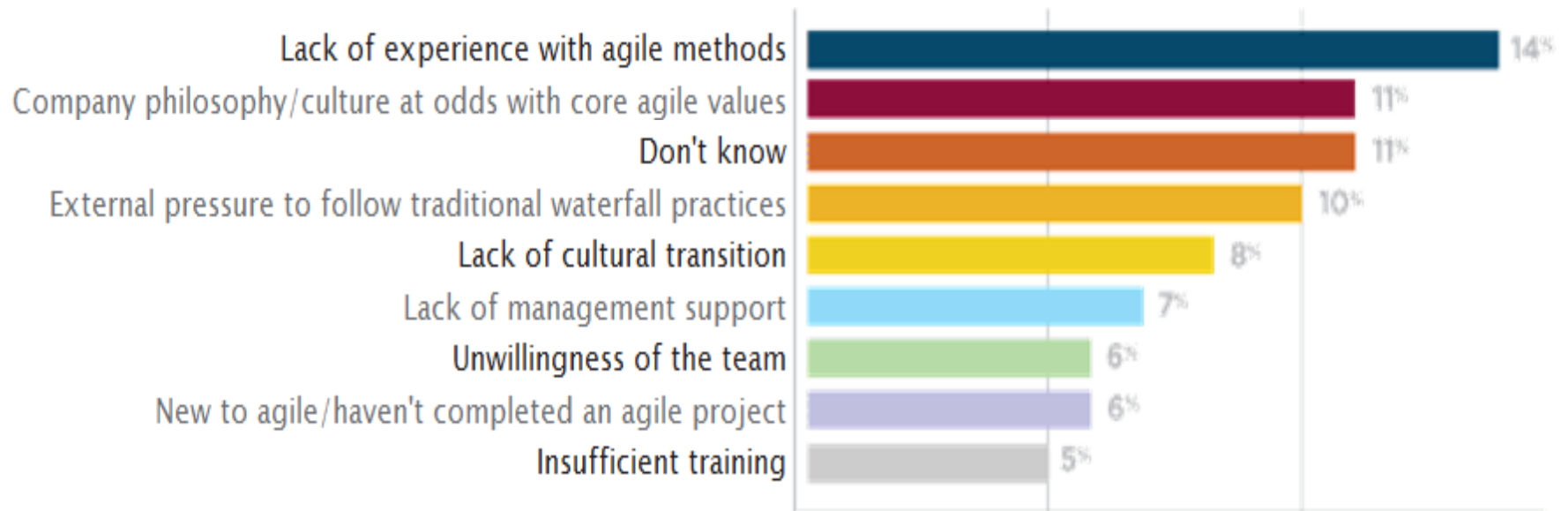
Agile is Easy.

Yeah right.

So What Goes Wrong?

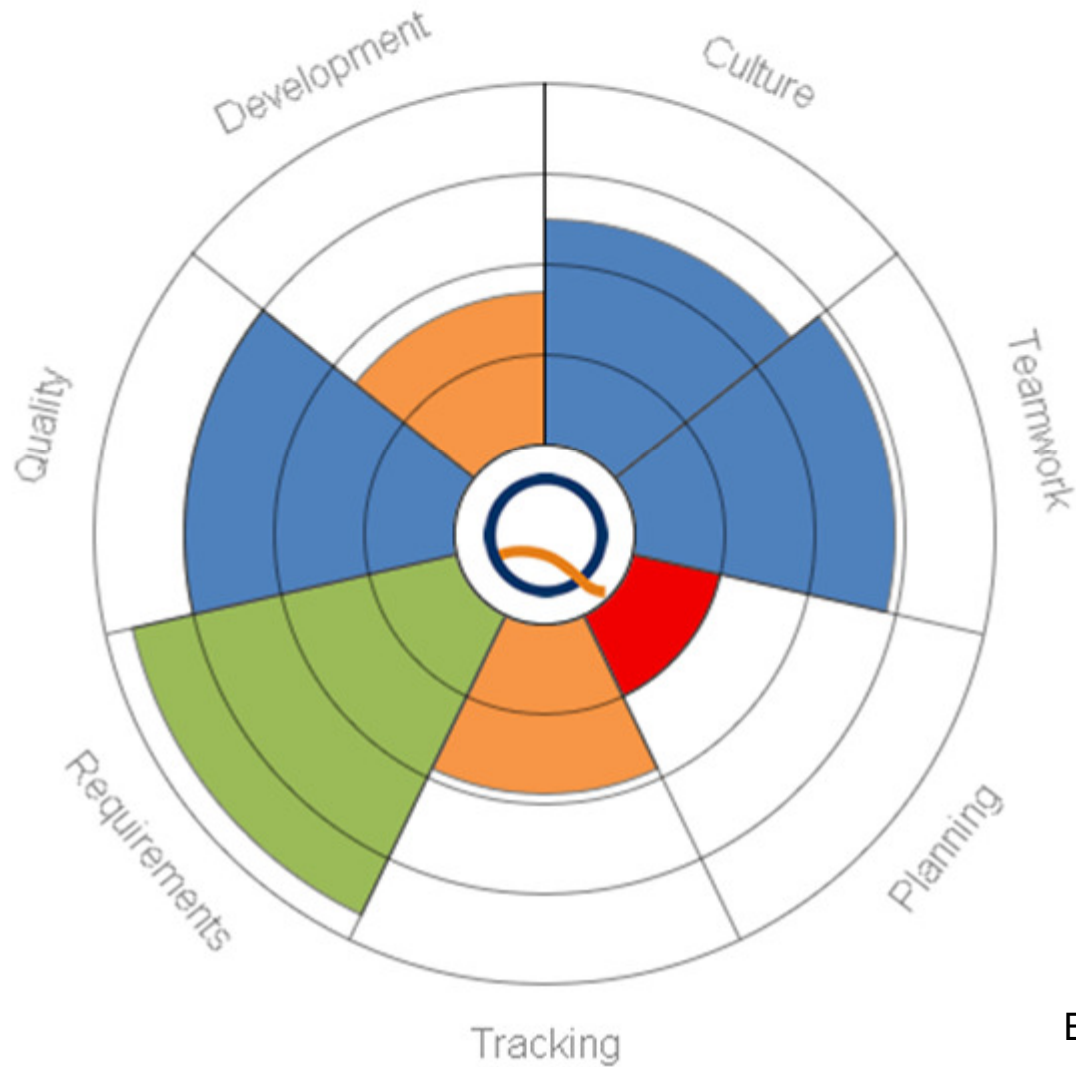


LEADING CAUSES OF FAILED AGILE PROJECTS

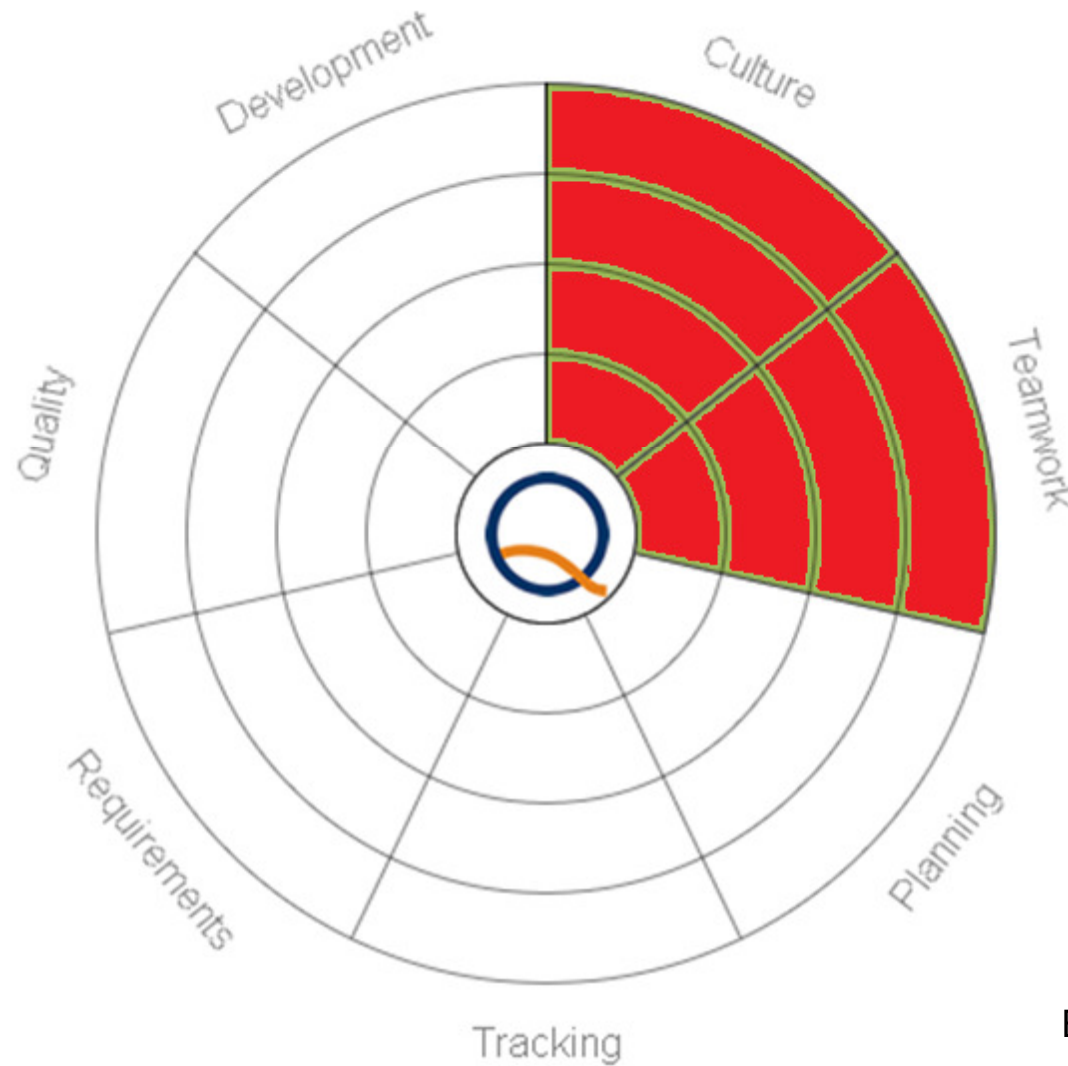


2010 State of Agile Development survey, VersionOne

The Agile Audit Rose

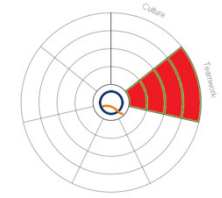


So What Goes Wrong?



Lack of Team Experience

So what goes wrong?



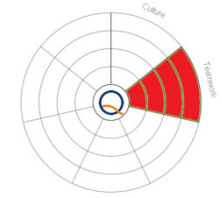
Where's
my safety
net??



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Lack of Team Experience

So what goes wrong?



Stress Reduction Kit

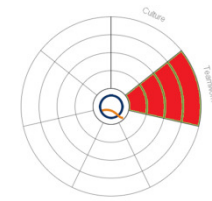


Directions:

1. Place kit on FIRM surface.
2. Follow directions in circle of kit.
3. Repeat step 2 as necessary, or until unconscious.
4. If unconscious, cease stress reduction activity.

Planning
hell!

Reduce the Risk of Failure



Seed the team with experienced people

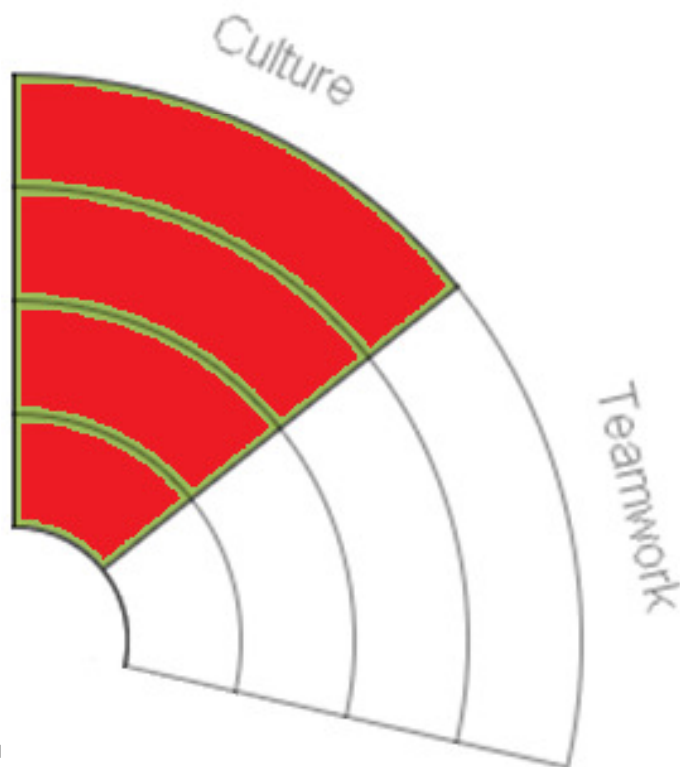
Safety net

Bring the team together early

Get everyone on the same page

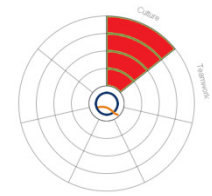
- Training
- Working Agreement

Get a coach



Company Culture

So what goes wrong?



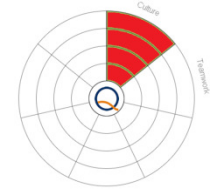
GREATEST CONCERNS ABOUT ADOPTING AGILE



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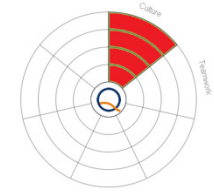
Company Culture

So what goes wrong?



It's out of (our) control!

Company Culture
So what goes wrong?



Change Hurts



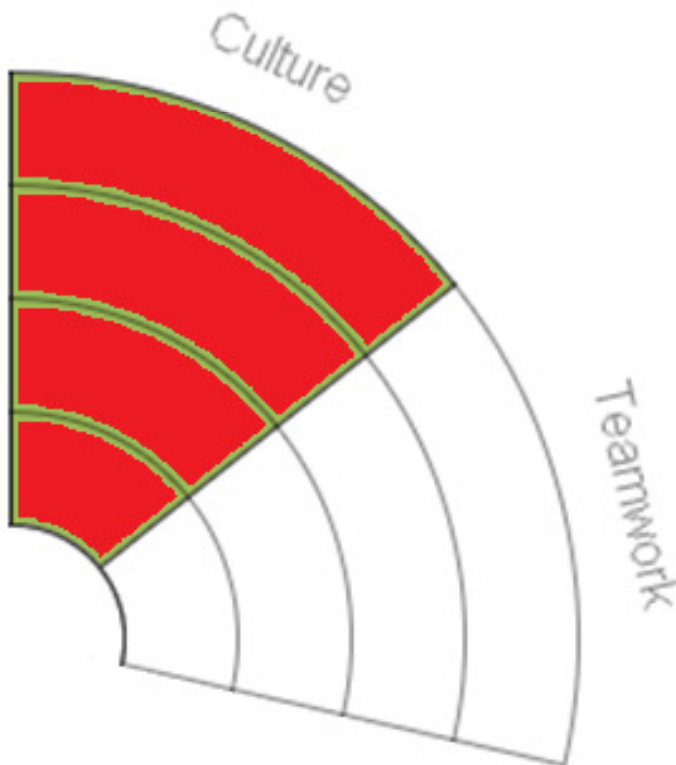
Reduce the Risk of Failure

Take Them on the Journey

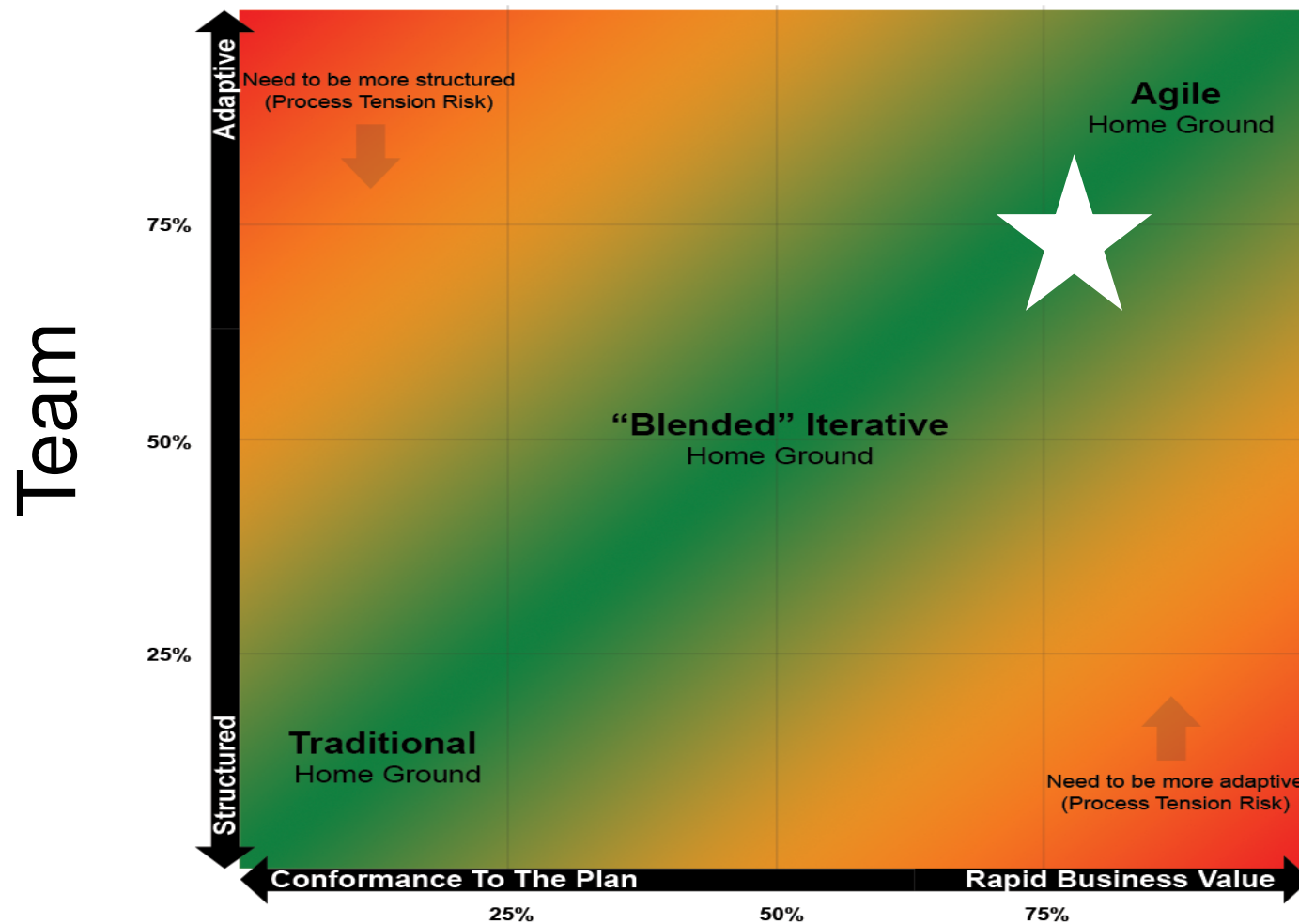
- Management Commitment
- Business Ownership
- Integrate with Governance
- Build in Time for Change

Choose the Right Project

- Understand Agile Capability
- Find your Pain Points



Reduce the Risk of Failure



Equinox Agile Risk Assessment, 2010

Reduce the Risk of Failure

- Take them on the journey
- Choose the right project



- Get experienced people involved
- Provide a testing safety net

